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Digital Transformation Made **SMARTer**

Upgrading Legacy for the Next Generation

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Meet The Presenters



Jennifer Mowery

Product Manager,
PHEAA

Kate Farling

Customer Experience Strategist /
Product Owner, PHEAA

Hitesh Bhindi

VP of Global Professional Services,
Smart Communications

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Time Is Up!

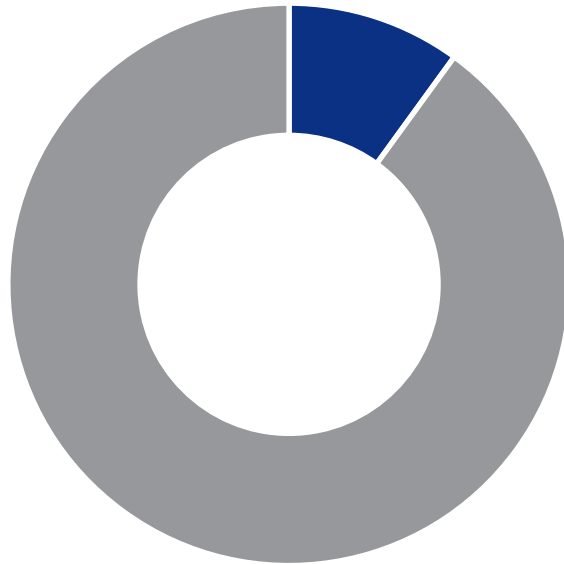
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Source: Progress: *State of Digital Business Report*

The Myth: Upgrading Legacy Systems



5-10% move to the latest release



40-50% stay on the release prior to the latest one



40-50% remain on even older releases

Source: Forrester Research

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Why Does This Matter?

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32%

of enterprises say it is very costly to maintain and administrate their on-premise CCM system.³



Source: Keypoint Intelligence-InfoTrends Report, 2017

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You May Be Falling Behind If Your Customer Communications Platform...

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Is costly and difficult to maintain



Is only updated once every two years



Doesn't allow you to respond quickly to market changes



Still consumes significant IT resources



Requires weeks to make simple changes



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Why Does This Matter?



Legacy Document Generation System:

- Managed by IT
- Penalties for non-compliance
- Rules managed by programmers



Modernized Customer Communications:

- Rules managed by business users
- Automated approval workflows
- Connected to risk management

Why Does This Matter?

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Among enterprises, speed of production and execution is a **top 5 reason** for using cloud-based solutions for customer communications.³



Source: Keypoint Intelligence-InfoTrends Report, 2017

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Why Cloud?



Improve Time to
Market



Eliminate Increasing
Maintenance Charges



Deployment Flexibility



Reduce IT Infrastructure
Costs via the Cloud



Upgrade Process



Reduce Labor
Costs



Evolving From
Print to Digital

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The Before And After



Requires weeks to make simple changes



A multinational investment bank condensed their template change process from **160+ hours to 16 hours.**

The Before And After



A financial services company received total benefits of **\$16.7 million** in three years—an **ROI of 260%**

The Before And After



Doesn't allow you to
respond quickly to market
changes



A leading telecom provider
reduced their onboarding
process from **MONTHS**
to **MINUTES** using Smart
Communications

How Can We Help You Move To The Cloud?

Our Professional Services (PS) team utilizes a repeatable methodology

- 1 Analysis
- 2 Project Planning
- 3 Execution
- 4 Moving Forward

Are You Moving From NOW?



Discussion

Project goals
New features
New use cases



Requirements Analysis

Customer & PS completes
questionnaire which
documents current solution



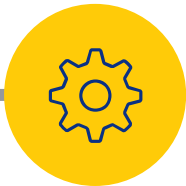
Review

PS reviews Requirements
Analysis with the Customer
and finalizes the document



CMS Review

PS collects and reviews the
Customer's CMS



Identify Changes

PS creates a Gap Analysis
document which highlights
areas of change



Proposal Discussion

PS creates a Proposal that
forms the basis for a future
Statement of Work (SOW)

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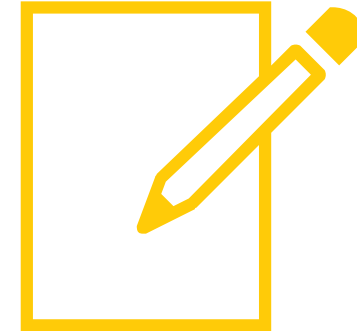
Planning: Project Phases

The Upgrade Proposal is usually broken into the following sections:



Required Project Roles

- ❖ Project Manager to oversee project and ensure on-time and on-budget delivery
- ❖ System Administrator for your NOW installation
- ❖ Developer to change integration code
- ❖ QA Team to run regression testing and ensure communications look as expected
- ❖ Template Authors to update templates if issues are found during testing

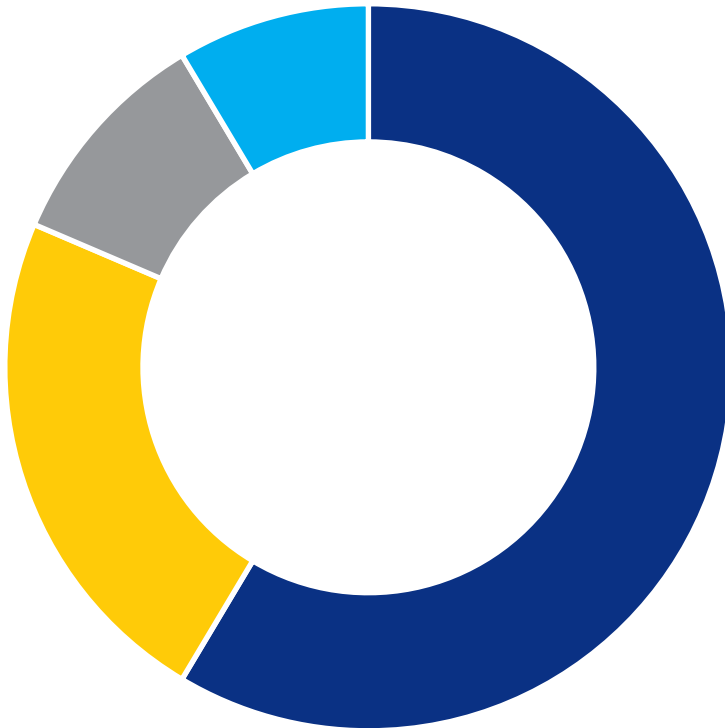


Our PS team will collaborate with you to decide which tasks you want us to lead.

Once agreed, the Statement of Work is finalized.

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Before We Move On



- 1 Ask us how we can help you with your migration
- 2 Analysis and planning saves cost in the long run
- 3 Focus on the benefits of moving to the Cloud
- 4 We have done this **MANY** times

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PHEAA: Upgrading Legacy for the Next Generation

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Who is PHEAA?

A national provider of student financial aid services, currently serving 10 million customers and thousands of schools through its loan guaranty, loan servicing, financial aid processing, outreach, and other student aid programs

PHEAA's earnings are used to support its public service mission and to pay its operating costs, including administration of the Pennsylvania State Grant and other state-funded student aid programs

PHEAA continues to devote its energy, resources, and imagination to developing innovative ways to ease the financial burden of higher education for students, families, schools, and taxpayers



Avereo

Offering Digital Technology Solutions to enable PHEAA's AES and FedLoan Servicing brands

Leverage established and new partnerships with world-class technology providers to deliver software-as-a-service solutions



American Education Services

Guaranteeing and servicing a variety of Federal Family Education Loan Program (FFELP) and private (alternative) student loan products for approximately 100 lending partners throughout the nation

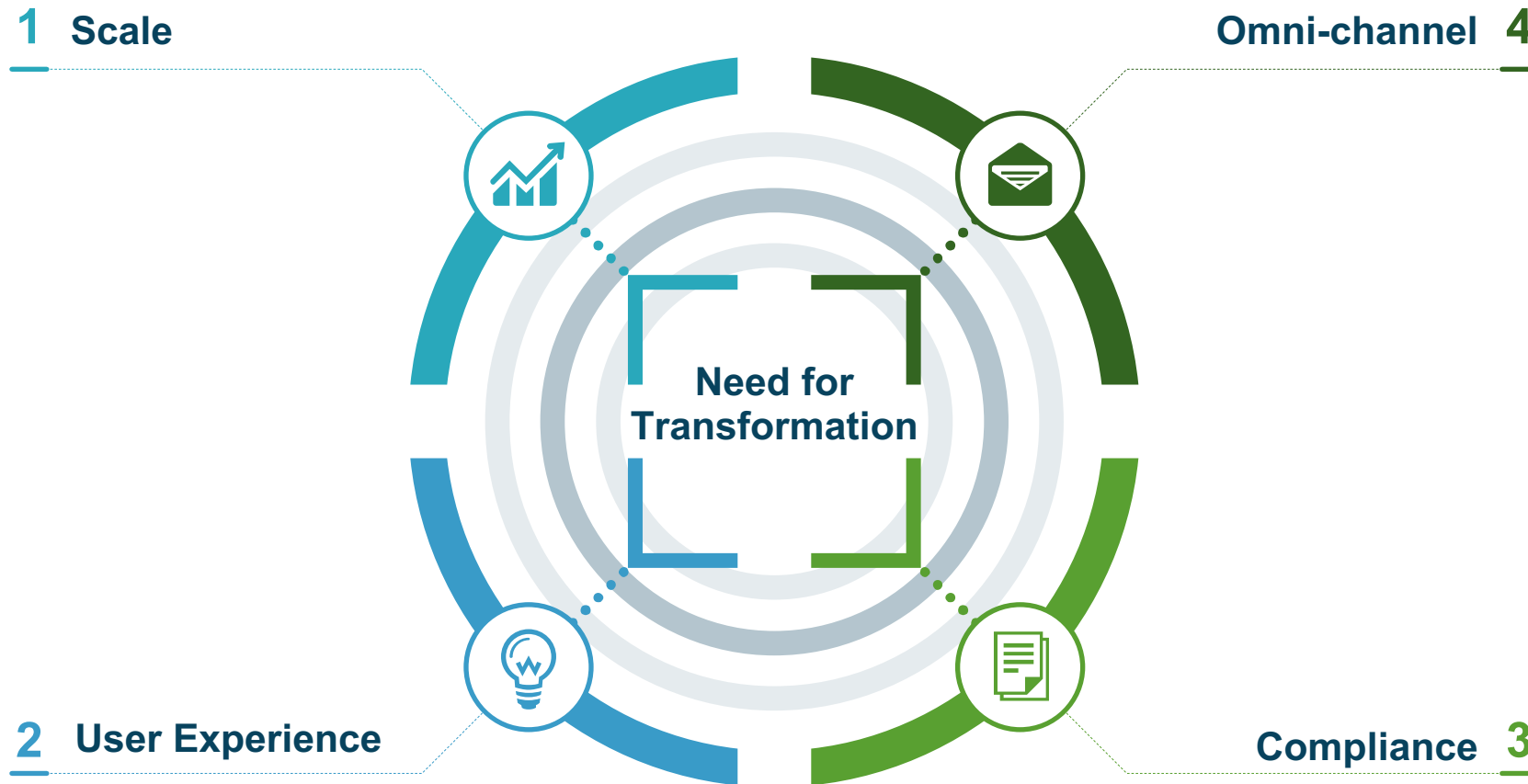


FedLoan Servicing

Established to support the U.S. Department of Education's ability to service student loans owned by the federal government

The Need for a Digital Transformation

PHEAA identified 4 main business needs to transform our mainframe based Customer Communication Management system to an enterprise level solution



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The Need for a Digital Transformation

1 Scale

Our legacy systems did not have the throughput capabilities needed to achieve our business growth goals.

- 600M comms sent in 2018
- Scale to 35M customers = 2B comms annually

Omni-channel 4

2 User Experience

Compliance 3



The Need for a Digital Transformation

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1 Scale

2 User Experience

- Legacy systems required expensive resources with in depth technical knowledge to maintain content through outdated green screens
- Lack of easy-to-use shared content and branding logic resulted in a portfolio of approximately 5000 individual letter templates
- Requesting personalized communications by the end user was complex, error prone and did not provide a clear preview of the final communication prior to generation

Omni-channel 4

Compliance 3



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The Need for a Digital Transformation

1 Scale



Omni-channel 4

Legacy systems had very limited capabilities to pivot to preferred customer channels and digital experiences.

Need for Transformation

2 User Experience



Compliance 3

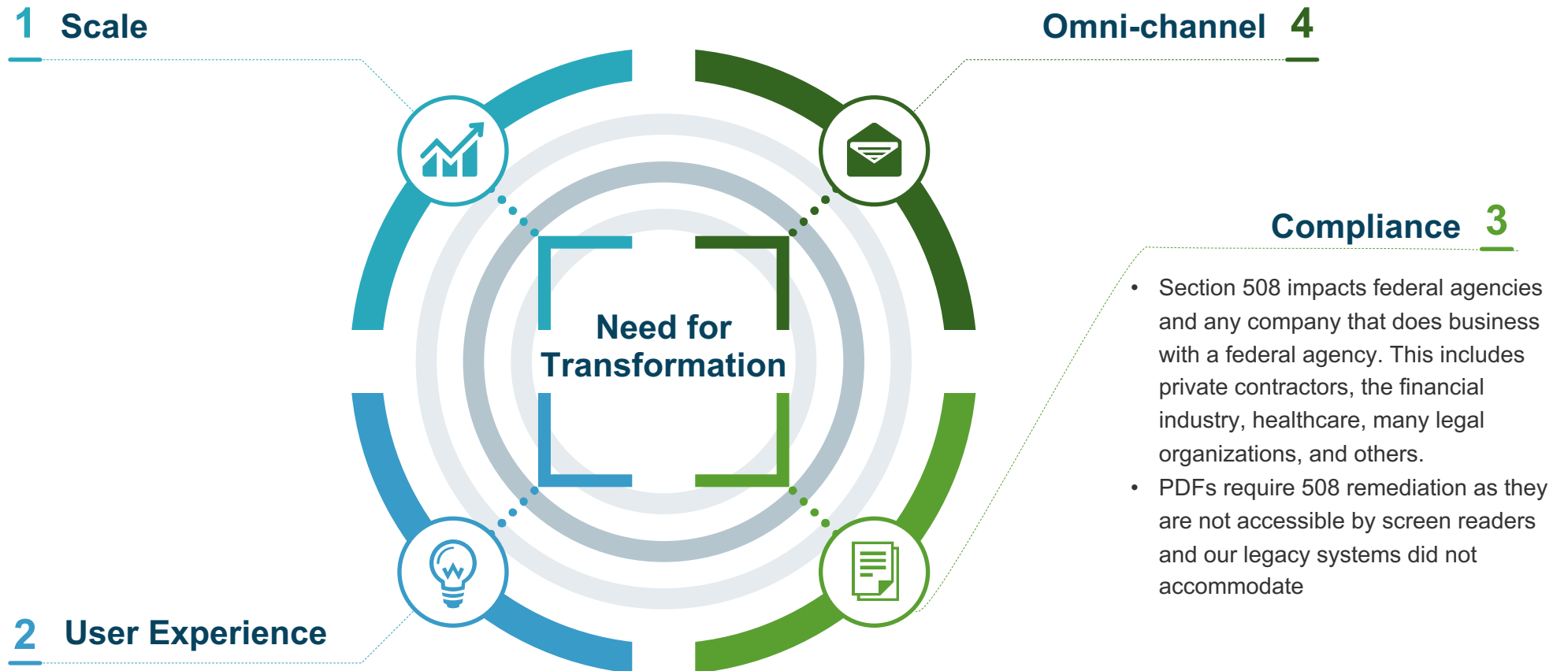


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The Need for a Digital Transformation

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Legacy to NOW

Transformation to Thunderhead NOW began in 2014 to meet the 508 Compliance requirements to continue contracting with the Federal Government



NOW to SmartCOMM

While NOW met our Compliance requirements, it did not provide the scalability needed. SmartCOMM provided scalability AND information security with the hybrid cloud solution, while providing other important features like omni-channel communications, flexible branding and personalization

Approximately 2500 templates were migrated and built into SC through collaboration between PHEAA and SC

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Gains from Digital Transformation

Scalability

We are now better positioned to grow our business and still communicate with our customers effectively and efficiently

Omni-channel

User Experience

Compliance

Cost Savings



Gains from Digital Transformation



Gains from Digital Transformation

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Scalability



Omni-channel

- Real time emails
- Email/letter combos
- Letters System (on-line or batch)
- Interactive

User Experience



Compliance



Cost Savings



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Gains from Digital Transformation



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Gains from Digital Transformation



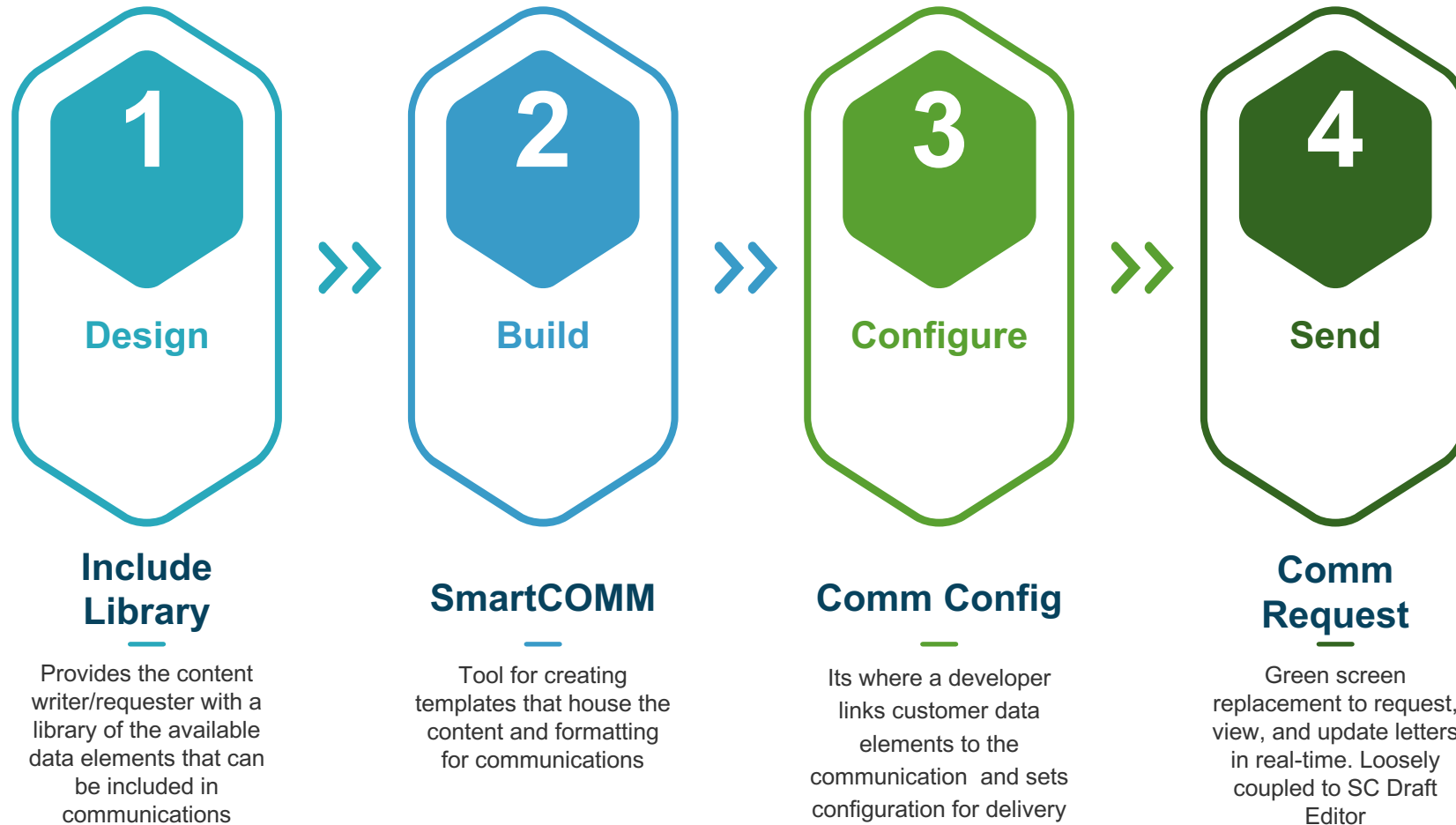
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Lessons Learned



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Comm Platform and SmartCOMM – Our Future State



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